

≈BCFerries

Summary

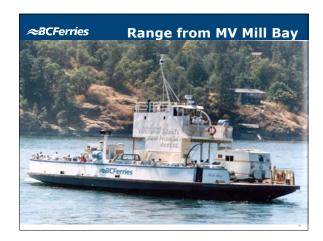
- BC Ferries update
- Investing in new ships and terminals
- The Olympic experience
- Recent traffic trends
- New initiatives
- Priorities going forward





≈8CFerries Economic Driver

- BC Ferries is a large business:
 - More than 4,500 employees
 - \$261 million in payroll and benefits
 - \$164 million in other operating expenditures





All earnings back into our infrastructure to: Replace aging infrastructure Since 2003, BC Ferries has invested: over \$886 million in new vessels and \$665 million in upgrades to existing fleet, terminals and systems

Seven new vessels over the last three years:

Three new Super C class
Coastal Renaissance
Coastal Inspiration
Coastal Celebration

MV Kuper
Island Sky
Northern Expedition
Northern Adventure















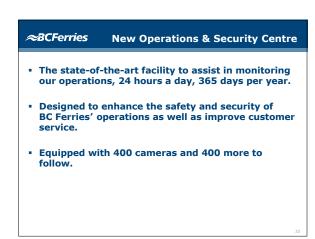








BC Ferries opened its Operations and Security Centre mid 2009









≈BCFerries Recent Traffic Trends

- April to December 31, 2009 traffic increased:
 - 2.5% in vehicles
 - 1.3% in passengers
- September to December 31, 2009, traffic increased:
 - 4.2% in vehicles
 - 2.8% in passengers
- Future growth dependent on recession ending
- BC Ferries is a very weather dependent

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≈BCFerries **Customer Satisfaction** Overall customer satisfaction 82% in 2003 88% in 2004 86% in 2005 89% in 2006 88% in 2007 88% in 2008 86% in 2009 High marks for: Staff courtesy and professionalism Usefulness of the web site Safety of operations Ease of using online reservations - Highway signage Cleanliness

→ ACFerries New Vancouver Travel Centre Opening next month in Vancouver Across the street from newly expanded Vancouver Convention Centre In close proximity to major convention hotels, rapid transit and visitor amenities

≈BCFerries New Drop Trailer Business

- New drop trailer service launched in 2009
- Averaging over 180 trailers per week
- Adding new customers
- Incentives for current customers



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≈8CFerries Going Forward

- Safety remains our top priority
- Focus on enhanced customer service
- Maximize sailings loads and reduce overloads
- Continue terminal upgrades to match our new vessels
- Pursue additional new business opportunities
- Finalize our plan for new vessels for our minor routes

