

Nobody Owns Health

Teamwork leads to results

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What's Old is New Again


The greatest improvements over the last century in the public's health have been achieved, not through hospitals, Physicians or medications, but through the actions of local government.


Original quote from England 1950's




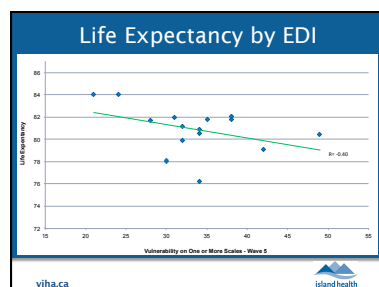
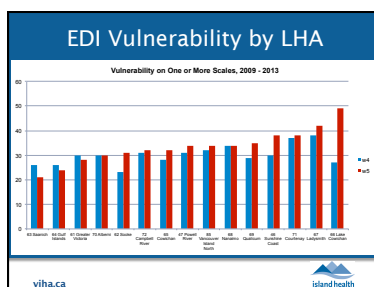
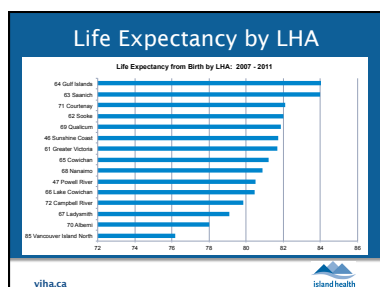
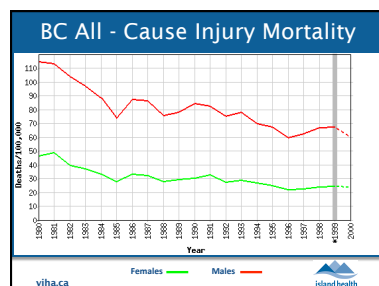
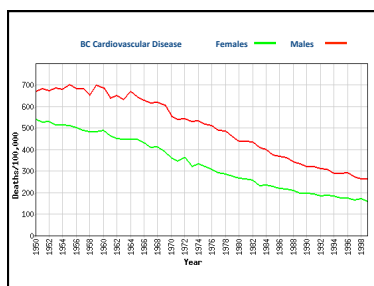
Local government activity that have led to huge improvements in the public's health:

- Provision of safer drinking water
- Sewage disposal
- Safer roads
- Building a supportive social environment
- Supporting physical activity
- Limiting tobacco use in places public attend

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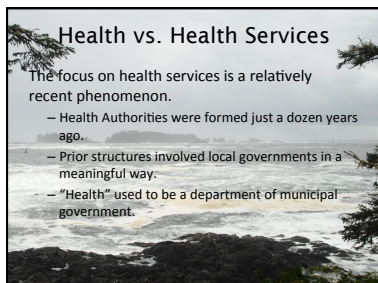
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Health vs. Health Services

The focus on health services is a relatively recent phenomenon.

- Health Authorities were formed just a dozen years ago.
- Prior structures involved local governments in a meaningful way.
- "Health" used to be a department of municipal government.



- BC Health Act was written in 1893 to address public health issues.
- A rewritten Public Health Act was adopted in 2008.
- Clear roles for local government.
 - Health hazard identification, reporting and mitigation.
 - Public health planning.



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Role of Local Government

83 (1) A local government must do all of the following:

(a) if the local government becomes aware of a health hazard or health impairment within its jurisdiction, take an action required by a regulation made under section 120 (1) (a) (regulations respecting local government); or, if no regulation applies, either

(i) meet the health board or health committee or a health officer, or

(ii) take an action that the local government has authority to take under this or another enactment to respond to the health hazard or health impairment.

(b) provide health officers with information the health officers require to exercise their powers and perform their duties under this Act;

(c) consider advice or other information provided to the local government by a health officer.

(2) A local government must

(a) designate one of its members, or an officer or employee of the local government, as the local government officer for the purposes of this section, and

(b) send notice of the designation to the regional health board having authority over the geographic area in which the local government is located.

(3) A local government may

(a) request a medical health officer to issue an order, under this Act, in respect of a health hazard, and

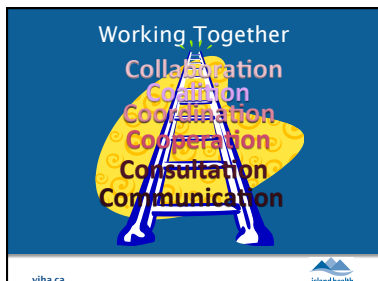
(b) if the medical health officer refuses to issue the order or to issue the order as requested, request the provincial health officer to review the decision of the medical health officer.

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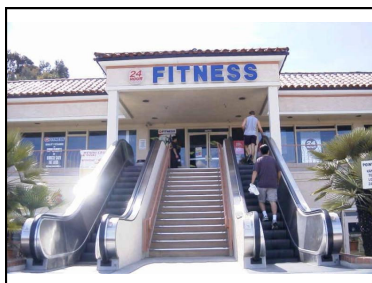


Working Together


Collaboration
Coalition
Coordination
Cooperation
Consultation
Communication



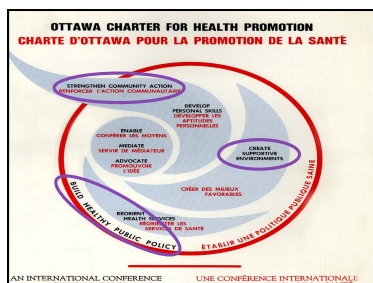
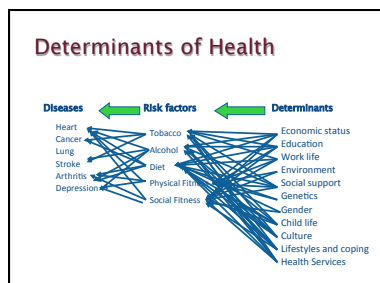
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Why is Health now Interested in Collaborating?



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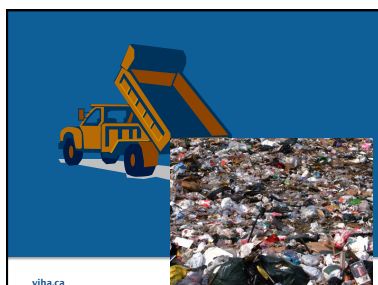


Why Local Government should be Suspicious of Health Authorities



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The "Rediscovery" is not just by the Health Authorities

- Expectation written into Health Authority requirements.
- Provincial support through BC Healthy Families Healthy Communities.
- BC Healthy Communities reinvigorated.
- "Plan H"

Healthy Communities Initiative

Partnership & collaboration between Health Authorities and Local Governments around health promotion objectives:

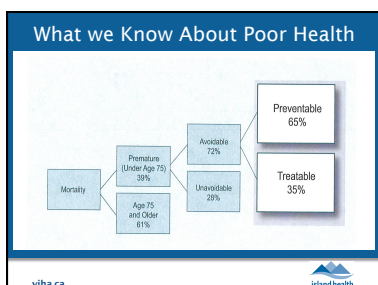
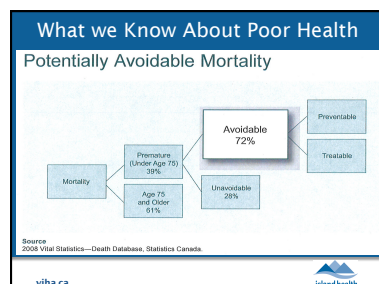
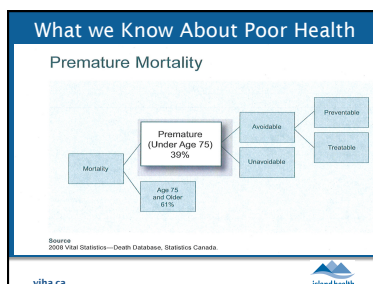
- Healthy Eating
- Physical Activity
- Tobacco Reduction
- Healthy Built Environment
- Vulnerable Populations (equity)

"make the healthy choice, the easy choice"

Healthy Communities Initiative

5 Components:

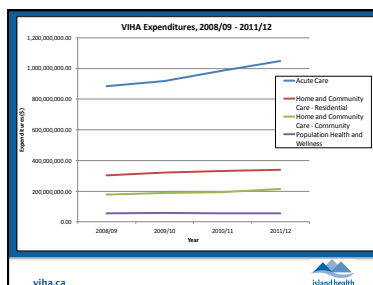
- Partnership development
 - Positive relationships with LG's
 - Clear & open lines of communication
- Sharing support and expertise
 - Health indicators data (VIHA Planning/MHO's)
 - Policy advice, content expertise (MHO's, other VIHA rep's)
 - Mutual interest in outcomes
- Tools and Resources
 - Policy guides, Plan H online learning network
- Capacity Building Opportunities
 - Plan H webinars, workshops
- Recognition and Celebration
 - Share successes with the public and other LG's/HAs



- Hence 20% of all deaths are premature, avoidable and preventable.
- Another 10% are premature, avoidable and treatable.
- Only 10% of deaths are premature and not avoidable.

Besides

It's the right thing to do.



Island Health

- 765,000 people
- \$2 Billion budget
- 18,000 staff
- >150 facilities
- 1900 Physicians
- 36 Municipal governments
- 56 First Nations and Métis Communities
- 8 Regional Districts plus Island Trust

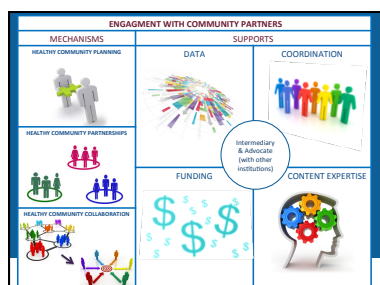
There is no One Single Contact, or One Right Person

- But, its okay to ask for one.
- Do not expect that the right hand has spoken to the left had.
- It is fair to state that as an expectation.



Island Health Plan for Healthy Communities

- **Healthy Community Planning:** work directly with local government in a consultative role or as a stakeholder related to a specific local government initiative. We also seek local government input and expertise on Island Health initiatives.
- **Healthy Community Partnerships:** can act as partners and participants on committees, coalitions or special interest tables involving local government and other partners.
- **Healthy Community Collaborations:** Island Health can work with local governments to plan, initiate and coordinate collaborative projects and network with diverse partners sharing common aims for promoting health at the community level.



In Short - Island Health is Reaching Out (again)

- 2018 Strategic Plan
- Community Leader's Forums



Reporting by Health Authority



- Reporting on health status
 - Local Health Area profiles
 - MHO reports – motor vehicle crashes, drinking water
- Increased public communications

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Existing Interfaces Between Local Government and Health Authorities

- Regional Hospital Boards
- Collaborative Services Committees
- Community Health Networks
 - 3 established
 - Several networks with similar functions
- Innumerable working groups, committees



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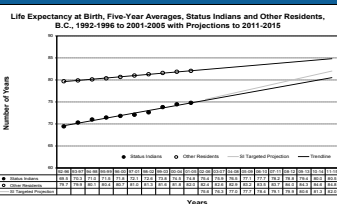
Existing Interfaces Between First Nation Government and Island Health

- The Aboriginal Health Council (Collaboration and Consultation)
 - Provides strategic guidance to the relationship between the Aboriginal people on Vancouver Island served by their governments and health organizations and Island Health.
- Aboriginal Health Plan
 - Collaborative process – chaired by Chief David Bob of the Nanoose First Nation.
- Aboriginal Working Groups
 - Regional Tables (south, central, north, west coast) for networking and collaborative problem solving.

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The Burden of Inequity Carried by Aboriginal Peoples



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Local Governments are Individual and Unique

Hierarchy of Resident Needs



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He finally Did It



Some Great Examples of Working Together

- Health sections in regional sustainability growth strategies
- Health referrals and input into OCPs
- Municipal Alcohol Action Plans
- Food Security Hubs
- Early Years Tables
- Dental services for street oriented persons



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More Great Examples of Working Together

- Comox Valley transportation planning
- CRD – regional sustainability strategy
- Nanaimo – community food strategy
- CRD Traffic Safety Commission
- Cowichan Valley community assessment
- ...



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The Health Gradient




Local Health Policy

- Social Planning Councils
- Seniors health activities
- Tobacco control by-laws
- Tanning Bed by-laws
- FASD prevention by-laws
- Transportation planning
- Homelessness initiatives
- Safe communities activities

Collaboration

Collaboration is a mutually beneficial relationship between two or more individuals in organizations who work toward common goals by sharing responsibility, authority and accountability for achieving results.



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Successful Collaboration

- Shared vision
- Mutually agreed mission and objectives
- High level leadership commitment
- Mutually agreed ground rules
- Clear decision making responsibilities
- Clarity on roles and responsibilities
- Effective communication
- Trustworthy accounting process
- Objective approach to problem solving
- Shared celebration




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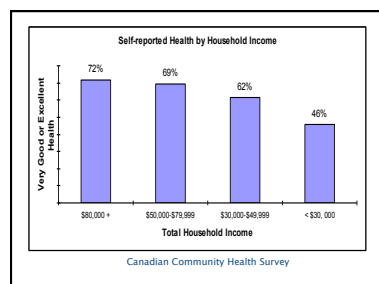
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Collaboration Check-list

- Is there a clearly defined purpose and deliverable?
- Are all the right people at the table?
- Is there transparency?
- Is there trust?
- Does everyone involved "win"?
- Can success be shared?
- Can the team "roll with the punches"?




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Physicians


- You can't live with them, but you can't seem to live without them.
- Almost all are not under direct influence of health authority.
- Private businesses.
- Payment directly through Medical Services Plan/Ministry of Health.
 - A small proportion are innovative funding arrangements.



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Physician Recruitment

- Recruitment for most Physician services is something the Physicians mostly do, communities sometimes do, university sometimes does, Health Authorities rarely.
- Health Authority has some knowledge support it will share.
 - Lake Cowichan
- For locations where Physicians are a scarce resource, consider working group.



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Physician Recruitment – Who Does What Currently

- Family Physicians – GP for Me initiative. Divisions of Family Practice, Collaborative Services Committees.
- Specialists – often recruited through local Physician groups with involvement of hospital – Physician human resource planning.
- Tertiary Specialists more involvement of University and Health Authority.

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Nurse Practitioners

- Sometimes a solution when a failure to recruit Physicians.
- Funded by resources directed from province through Health Authorities.
 - Limited number, was annual competition.
 - Currently mostly dependent on salary dollars.

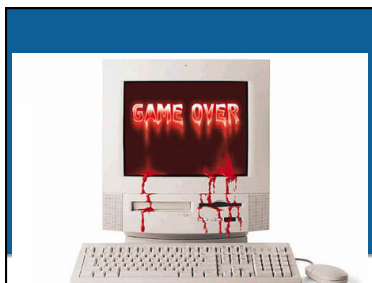
Negotiating with Island Health

- Identify a local “inside champion”.
 - Board Member
 - Community Manager
 - Hospital lead
 - Community Physician or Medical Director
 - Medical Health Officer
- Develop a relationship.
- Nurture their involvement as your wayfinder within the Island Health system.

Looking to the Future

- More expectations on Health Authority boards to provide local accountability.
- More local decision making within Island Health.
- Greater interaction with decision makers in other governance structures (e.g. local government).

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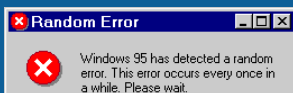


A journey of a thousand miles.... begins with a single step.

Lao Tzu

And when you get there you will be in great shape
P Hasselback

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